

**RENAULT NISSAN
AUTOMOTIVE INDIA PRIVATE LIMITED**

March 19, 2010

Dear Sir

You may accept my sincere appreciation for your attendance during the Renault Nissan Alliance plant inauguration ceremony on March 17, 2010.

It was a momentous occasion for RNAIPL, which is the culmination of 2 years of effort and dedication on our part to make our India endeavor successful.

The setting up of our dream unit at Oragadam is inline with our vision of bringing the best of technology to India market and also leveraging Indian strength in exporting world-class passenger vehicles to the global market. I consider this as a win-win situation for India and hope that this is just the beginning of many a milestone in our India journey.

Once again thank you for your esteemed co-operation in this initial endeavour and wish to continue our association with you in future.

With best regards,



Akira Sakurai
CEO & Managing Director
Renault Nissan Automotive India Pvt. Ltd.